

Retail Portfolio Investor morning
Richard Akers – Managing Director
17 July 2009



Agenda

- Introduction Richard Akers
- Shopping centres Ashley Blake
- Retail warehouses Dominic O'Rourke
- Q&A session All
- Development Lester Hampson
- Q&A session All
- Gunwharf Quays overview Mike Davidson
- Tour of Gunwharf Quays



Retail Portfolio

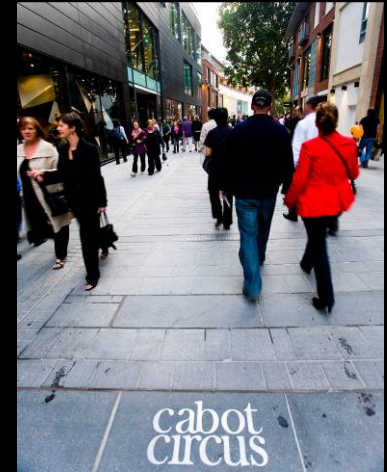
- £4.3bn portfolio
- 100% UK portfolio
- 26 shopping centres and 21 retail parks
- Hotels, supermarkets and high street shops
- 1.9million sq m of retail accommodation
- 46% of total investment portfolio
- Substantial development capability and pipeline



We receive 300 million shopper visits per year

Strategy

- Investment in dominant assets and occupier partnerships
- Move assets up the retail hierarchy through asset management and development
- Driven by intense focus and understanding of customer needs



Long term investment in dominant retail assets

Team



Retail Warehousing



Shopping Centres



Development

Focus on returns and expertise



Team



Retail Warehousing



Shopping Centres



Development



Commercial



Property Management



Investment

Focus on returns and expertise



Investment market

- Land Securities Retail
 - 14 Retail Parks sold since January 2007
 - No major acquisitions since 2005
 - £163m sold in quarter
- Market
 - Stabilized, more bidders, lack of product
 - Prospects are very asset specific
- Key determinants of value
 - Security of income
 - ERV prospects
 - Availability of debt



Maskew Avenue retail park, Peterborough

We have taken advantage of an improved market

Dynamics of retail sector

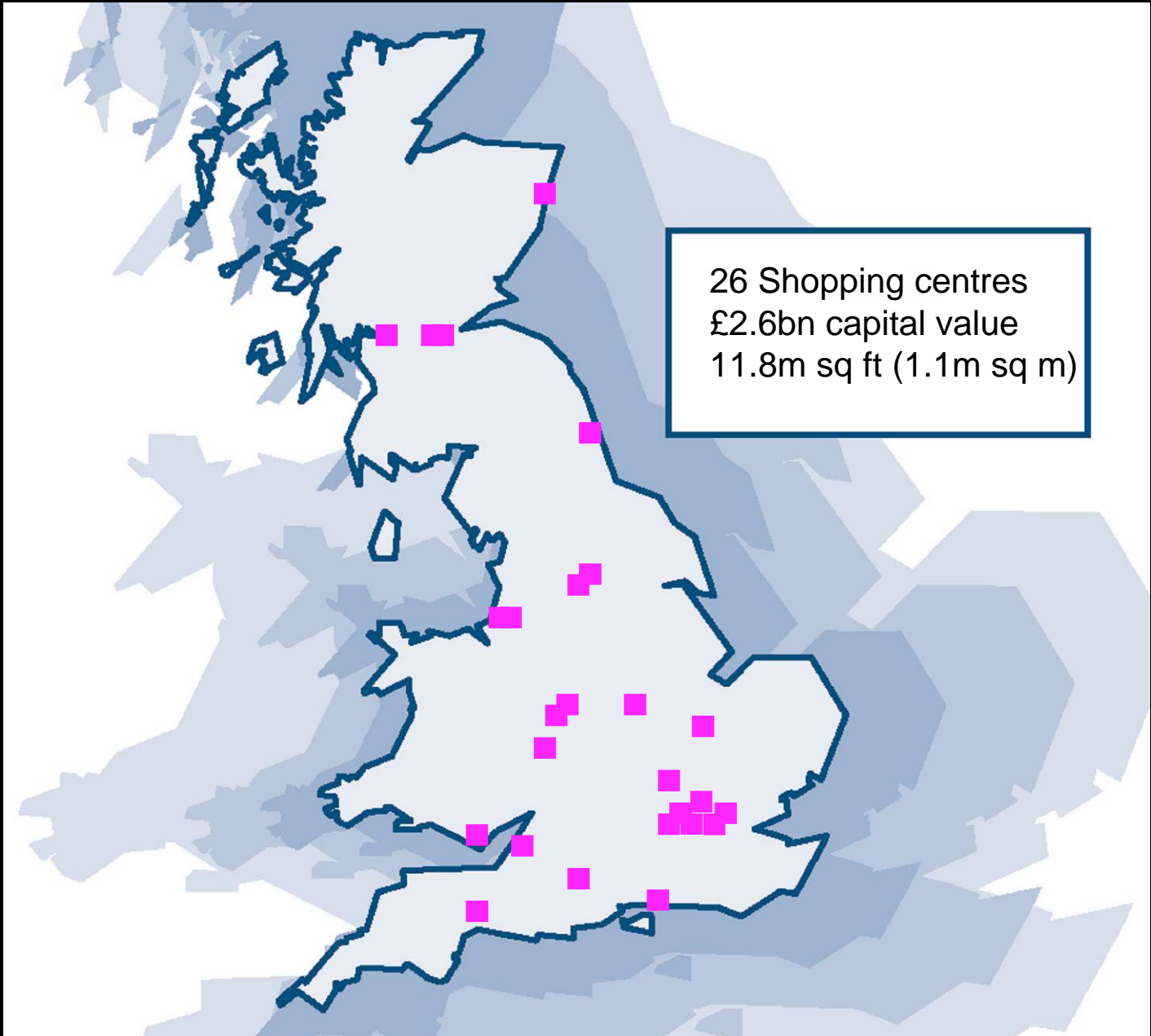
- Food stores
- New formats
- Value
- Top line growth
- Competition
- London
- New concepts



Challenging economy balanced by constant activity

Shopping Centres

Ashley Blake





Land Securities' shopping centres

- 2,170 tenants; spread of income
- Footfall 300 million shopper visits
- Portfolio scale gives leverage with retailers
- Unlocking asset management upside with our experience and our retailer relationships
- Rental values range from £10 to £310 per sq ft zone A
- Voids stand at 6.8% by estimated rental value
- Units in administration have decreased from 4.7% to 4.4% (by rent roll) since year-end
- 42 lettings completed since year-end on portfolio





Bon Accord and St Nicholas, Aberdeen

- 80 units anchored by John Lewis, M&S, Boots and Next; 1,200 car spaces
- Improved environment in both centres
- Enhanced tenant offer:
 - Largest Next in Scotland 5,000 sq m (54,000 sq ft)
 - Enlarged stores for Topshop / Topman and River Island
 - Aurora units open and trading
 - New strong fashion brands introduced



Bon Accord Centre, Aberdeen

New fashion hub



BON ACCORD THE HEART OF ABERDEEN THE FASHION HUB – a presentation to TOPSHOP – FEBRUARY 2008

St Nicholas centre, Aberdeen

Newly refurbished mall and entrances







RIVER ISLAND





RIVER ISLAND

KURT GEIGER





RIVER ISLAND

KURT GEIGER

KAREN MILLEN





RIVER ISLAND

KURT GEIGER

KAREN MILLEN

WAREHOUSE





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next





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TOPSHOP TOPMAN



Bon Accord and St Nicholas, Aberdeen

- Strong trading
 - John Lewis 4th strongest in UK during 2009
 - Oasis, Warehouse and Coast trading 30-50% higher than target since opening in Spring 2009
- Rental Values - £150 to £170 per sq ft zone A (Scottish)



Bon Accord Centre, Aberdeen

New fashion hub



Lewisham Shopping Centre

- 65 units & 849 car parking spaces
- Refurbished 2007
- Anchored by Marks & Spencer, Boots, Sainsbury's, Next, New Look and TK Maxx
- Voids reduced from 9.00% to 3.4% by ERV during 2009
- Rental values – 85 to £120 per sq ft zone A



Lewisham



Lewisham Shopping Centre

- Woolworths unit let to H&M – 1,310 sq m (14,150 sq ft)
- Ex-Rosebys unit let to Homestyle – 158 sq m (1,700 sq ft)
- Ex-Mark One unit under offer to Costa and Mothercare
- Reconfigured part of WH Smith for Poundland – 1,140 sq m (12,300 sq ft)
- Following a lease expiry Internazionale took a 325 sq m (3,500 sq ft) unit



Corby Town Centre





Corby Town Centre

- 145 shop units and 775 car spaces; 23 acre site
- Anchored by Primark, TK Maxx, Boots, WH Smith, River Island, Wilkinsons and Burtons / Dorothy Perkins
- Willow place extension finished 2007; has improved environment and retailer offer
- Strong trading reported - Anchor Primark trading 22% ahead of plan; Mothercare store in top 10 across UK.
- 2009 Footfall up 5% compared to 2008
- Lettings to HSBC, Select, Café con Leche, Tin Miners Pasty Company, Vodafone & Mothercare/ELC.
- Rental values range from £10 to £75 per sq ft zone A



White Rose, Leeds





White Rose, Leeds

- 109 shop units and 4,800 car spaces
- Ranked as one of the top covered malls in the UK
- Anchored by Sainsburys, Debenhams, M&S, Primark, Zara, River Island, Bhs and Next
- Footfall up by over 3% in 2008/2009
- Mall income up nearly 20% in 2008/2009
- Shopper satisfaction levels over 90%
- Service charge model for the industry
- Rental values of up £310 per sq ft zone A (100% basis)





White Rose, Leeds

- Strong occupancy; voids at 3.2% of ERV
- New retailers include: Nandos, Garage Shoes, Red 5 and Graveleys
- Many tenants under-sized and keen to expand, examples include:
 - New Look
 - Next
 - M&S
 - Primark
 - HMV
 - Topshop
- 187 acres of land owned or optioned; excellent future potential to further extend the centre



White Rose, Leeds



Retail warehouses

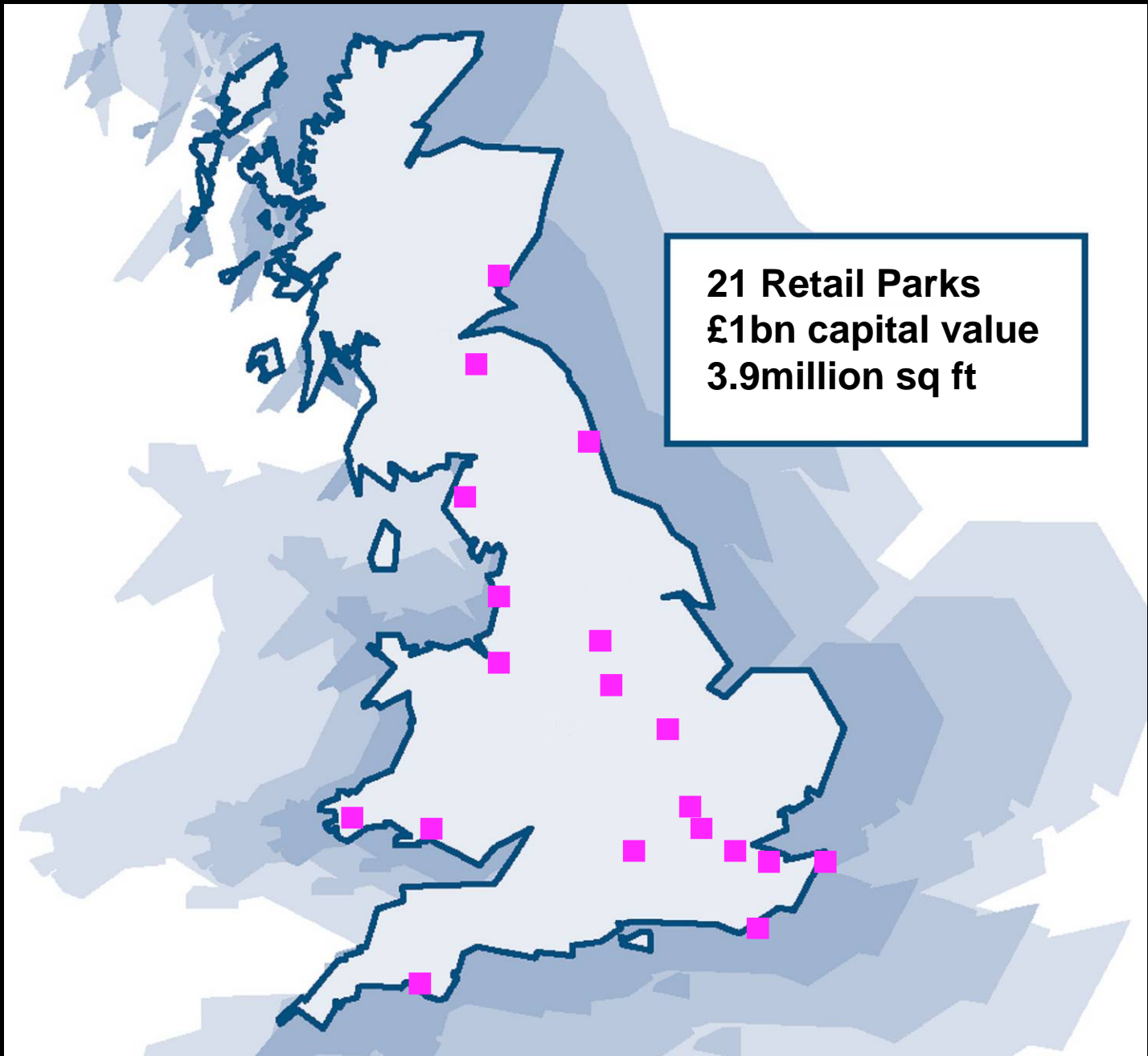
Dominic O'Rourke



Topics

- Administrations
- Leasing & Asset Management – Poole, Livingston & Lakeside
- The Future – Greyhound Retail Park & Bracknell





Westwood Cross – Thanet





Gateshead – Retail World



Chesterfield – Ravenside Retail Park



Administrations – UK wide

Retailers	Size (sq ft)	Out of Town Stores	Date
Motor World	951,000	9	September 08
Rosebys	560,000	77	September 08
Woolworths	1,323,000	15	November 08
MFI	4,554,000	192	November 08
Suite Success	38,000	4	November 08
Zavvi	21,000	4	December 08
Land of Leather	1,059,000	109	January 09
Empire Direct	117,000	13	January 09
Apollo	132,000	12	March 09
Birthdays	93,000	20	May 09

Source: Colliers CRE Midsummer Report

Poole – The Commerce Centre



Poole – The Commerce Centre



Poole – The Commerce Centre



Poole – The Commerce Centre



Poole – The Commerce Centre



Livingston – Almondvale Retail Park





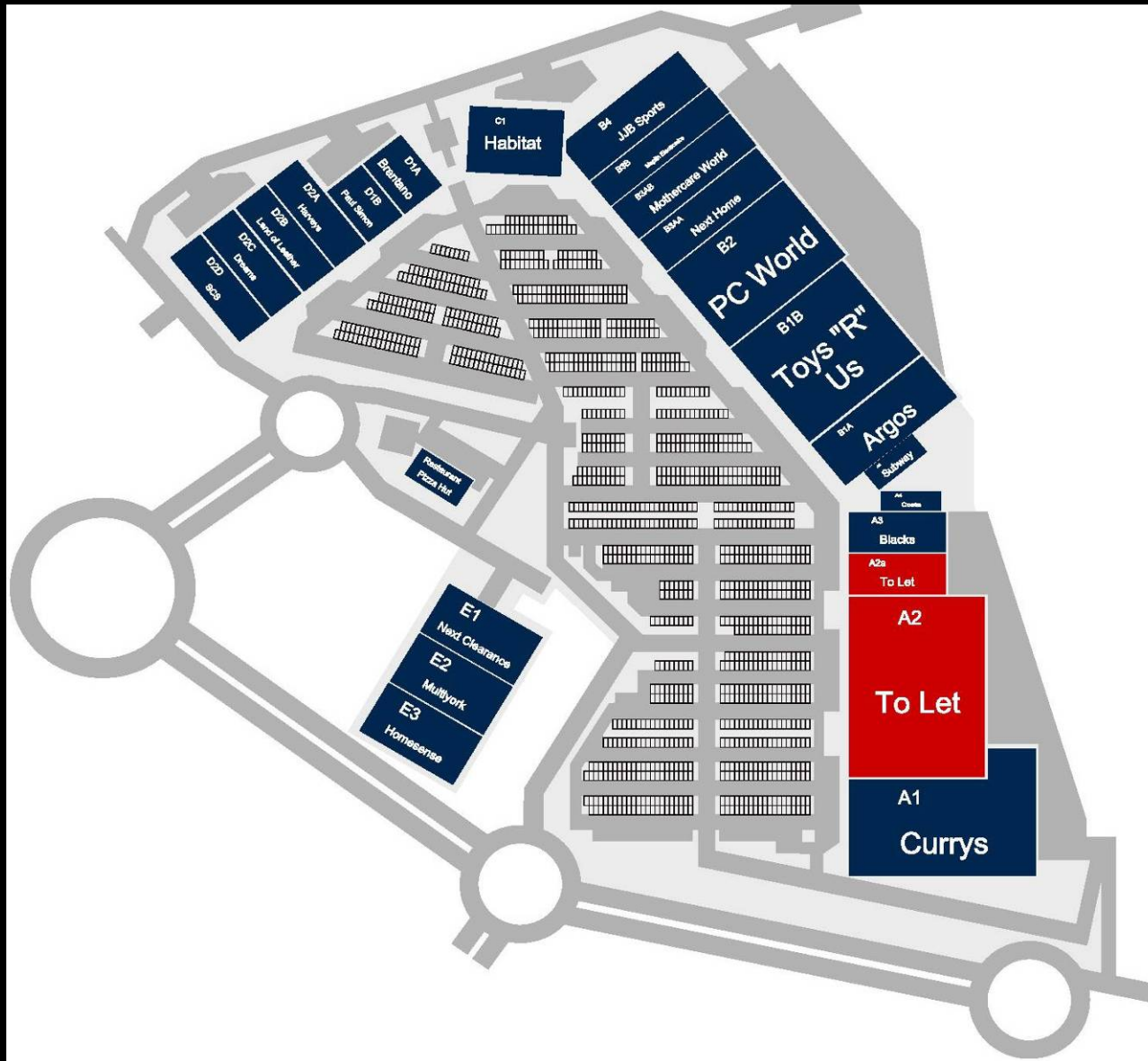
Lakeside Retail Park – Thurrock



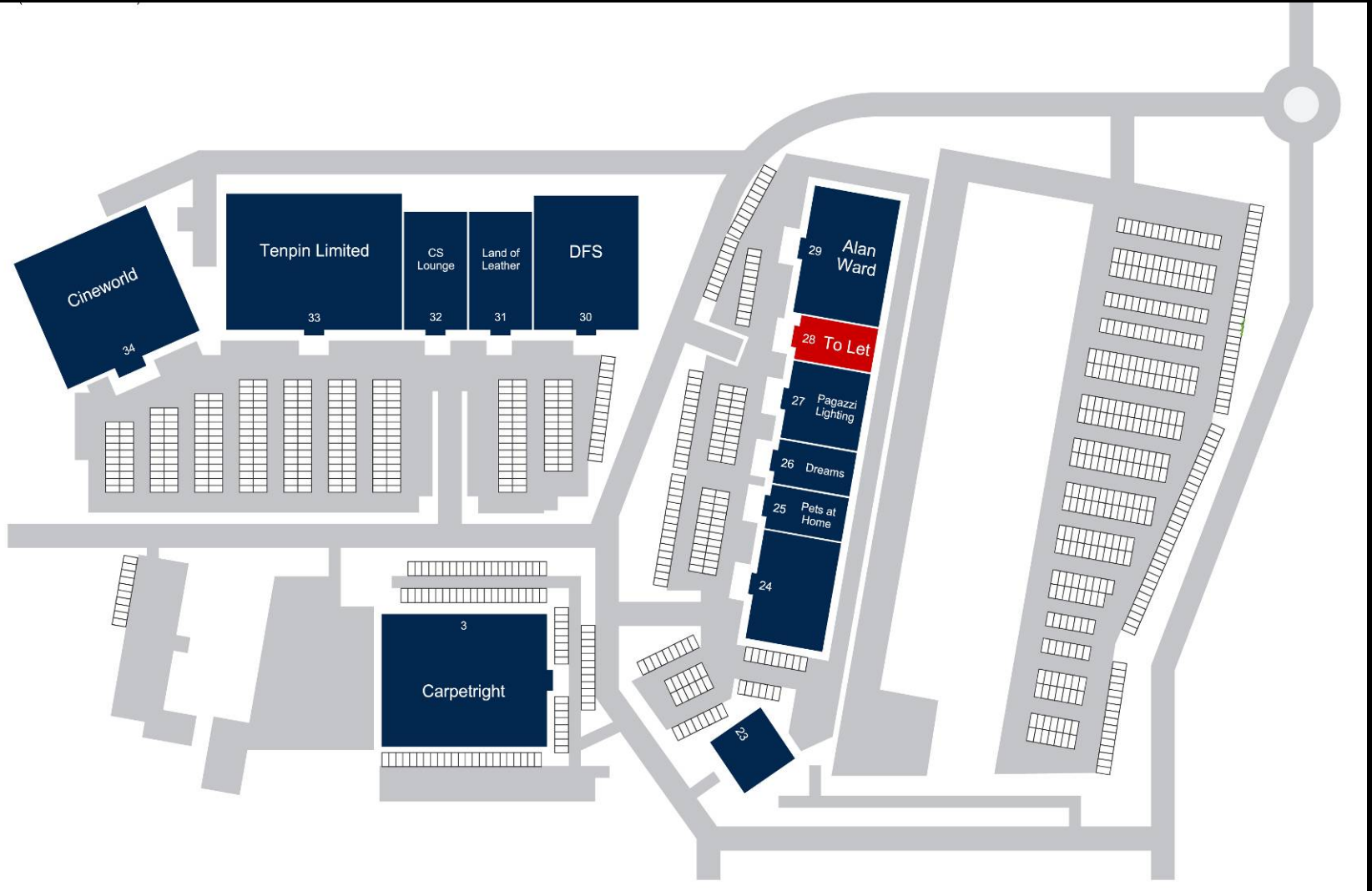
Lakeside Retail Park – Thurrock



Lakeside Retail Park – Thurrock



Greyhound Retail Park – Chester



Greyhound Retail Park – Chester



Bracknell – Peel Centre



Bracknell – Peel Centre





Bracknell – Peel Centre





Summary

- Affordable rents
- Good lease lengths
- Open A1 consents
- Asset management potential



Questions and Answers

Development

Lester Hampson

Top locations by National Surveys of Shopping Locations

	NSLSP SHOPPERS only 90% of total	Shopper POP RANK
LONDON CENTRAL	1,596,262	1
GLASGOW CENTRAL	673,746	2
MANCHESTER CENTRAL	656,490	3
BIRMINGHAM CENTRAL	656,372	4
LEEDS CENTRAL	576,768	5
NEWCASTLE UPON TYNE CENTRAL	512,610	6
NOTTINGHAM CENTRAL	509,945	7
CARDIFF CENTRAL	488,368	8
LIVERPOOL CENTRAL	461,627	9
NORWICH CENTRAL	450,489	10
EDINBURGH CENTRAL	423,248	11
BRISTOL CENTRAL	402,536	12

Exeter
Princesshay

Princesshay – public realm



Princesshay



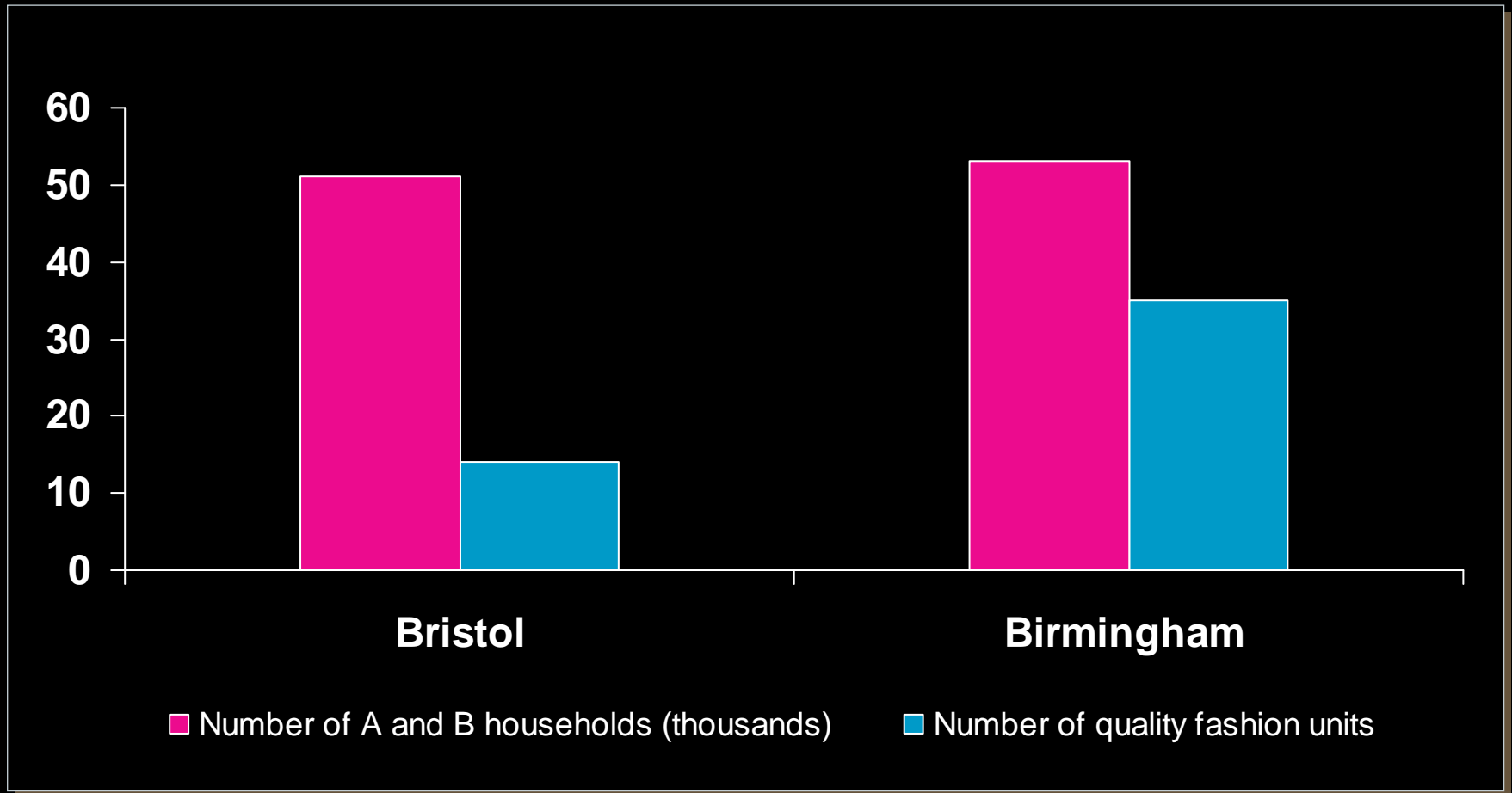


Princesshay – residential



Bristol Cabot Circus

Cabot Circus – the opportunity





Cabot Circus



Quakers Friars



Cardiff

St David's 2

View of JLP



Grand Arcade



The Hayes

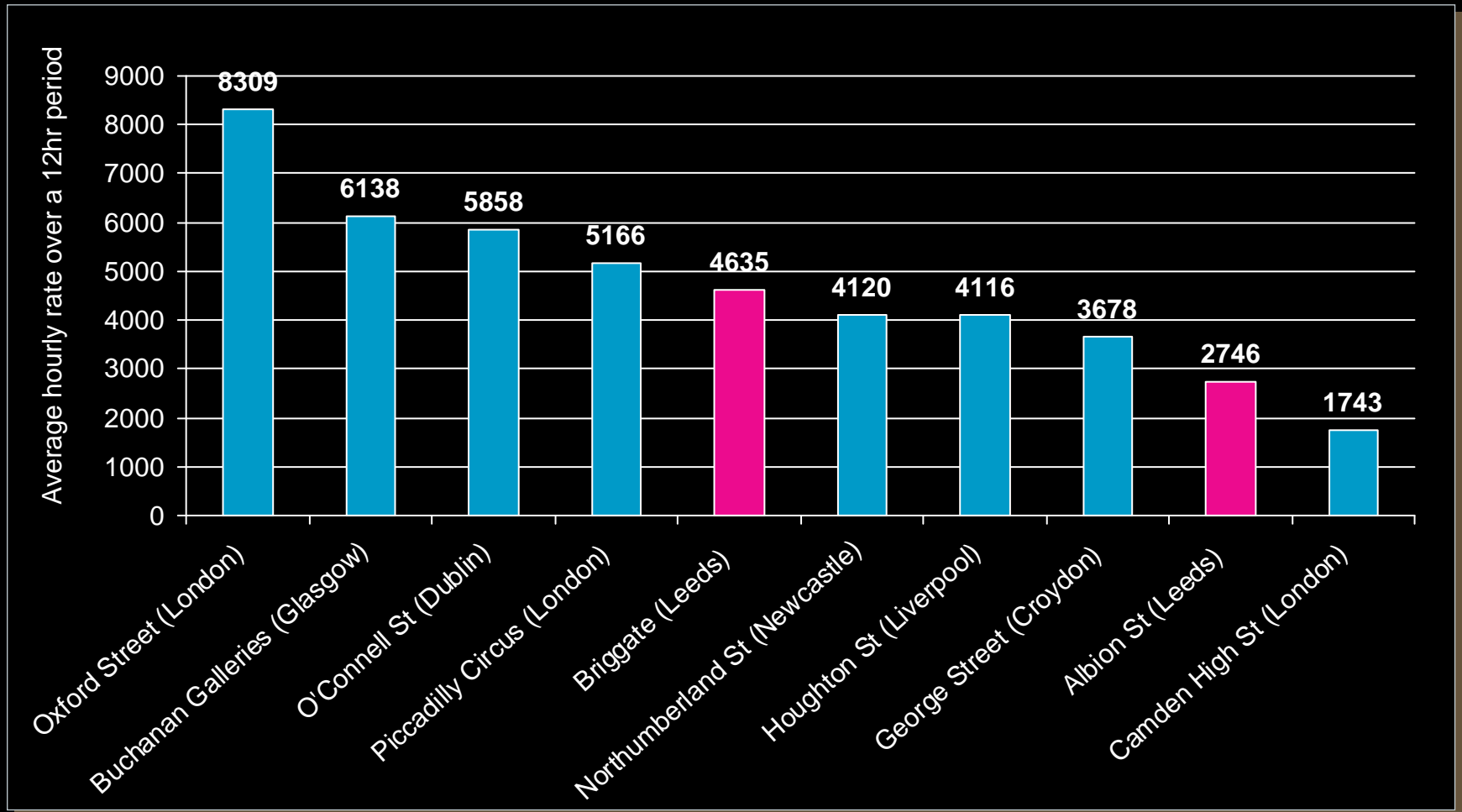


Leeds
Trinity

Briggate



Pedestrian Movement – UK benchmark



Cinema



Albion Street – existing



Albion Street – proposed



Albion Street - existing



Albion Street – proposed



Existing – bridge link





Proposed – bridge link





Existing entrance





Proposed entrance



London

One New Change

View of St Paul's



View of St Paul's from One New Change



Aerial view



Harvest JV Lincoln

CGI - Lincoln



Chester

Chester



Questions and Answers

Overview of Gunwharf Quays

Mike Davidson



Introduction

- History/development
- Factors affecting performance
- Asset management
- Financial performance
- Destination marketing
- Customer experience

HMS VERNON



Former naval establishment

- 17th c Gunwharf – First Ordnance Yard for Navy
- 1796/1814 Construction of Nelson Gate, Vulcan & Vernon Buildings
- 1919 HMS Vernon – Naval Torpedo School
- 1986 HMS Vernon closed
- 1992 Declared conservation area
- 1996 Planning brief issued by PCC
- 2001 Gunwharf Quays opens to the public

Complex development

- 4 Schedule Ancient Monument Consents
- 2 Transport and Works Acts
- 2 Harbour Revision Orders
- Interface Agreements – Wightlink & Railtrack
- Land remediation
- Unexploded ordinance
- Raised site by one metre

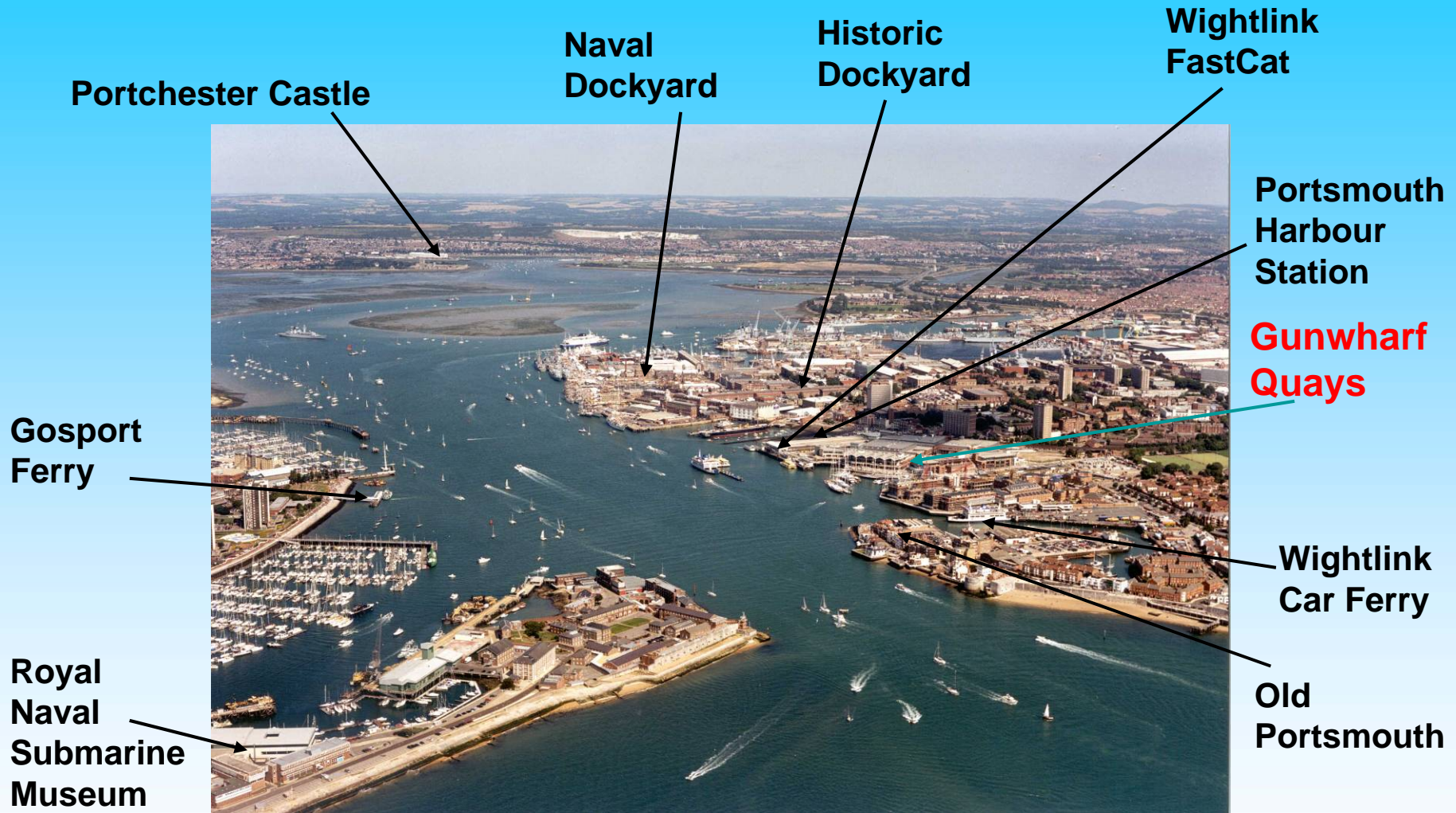
Work in progress:



Factors affecting performance

- Location
- Mix of uses
- Lease structure
- Occupier partnership
- Proactive management
- Established brand

Location



Mix of uses

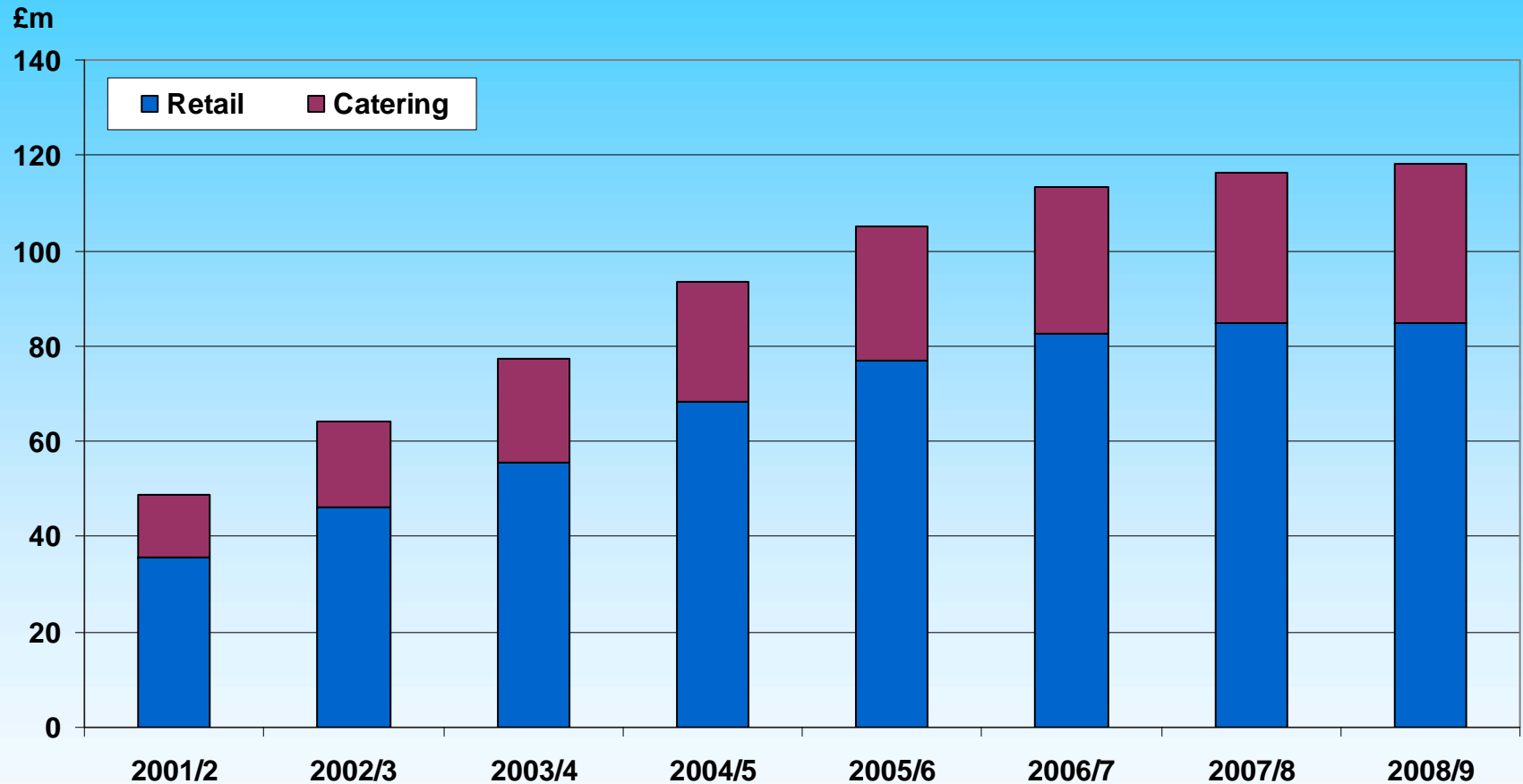
- **Retail** - 229,000 sq ft
- **Leisure** - 151,000 sq ft
- **Bars & Restaurants** - 107,000 sq ft
- **Offices** - 30,000 sq ft
- **Car Park** – 1,532 spaces
- **Berths** – 550metres
- **Holiday Inn Express** – 130 rooms
- **Grosvenor Casino**
- **24/7 Fitness**



Lease structures

- Turnover lease (base and top up)
- Outside the Tenant & Landlord Act 1954
- Performance breaks
- Occupier Partnership

Retail & catering turnover growth



Retail turnover growth



Proactive asset management

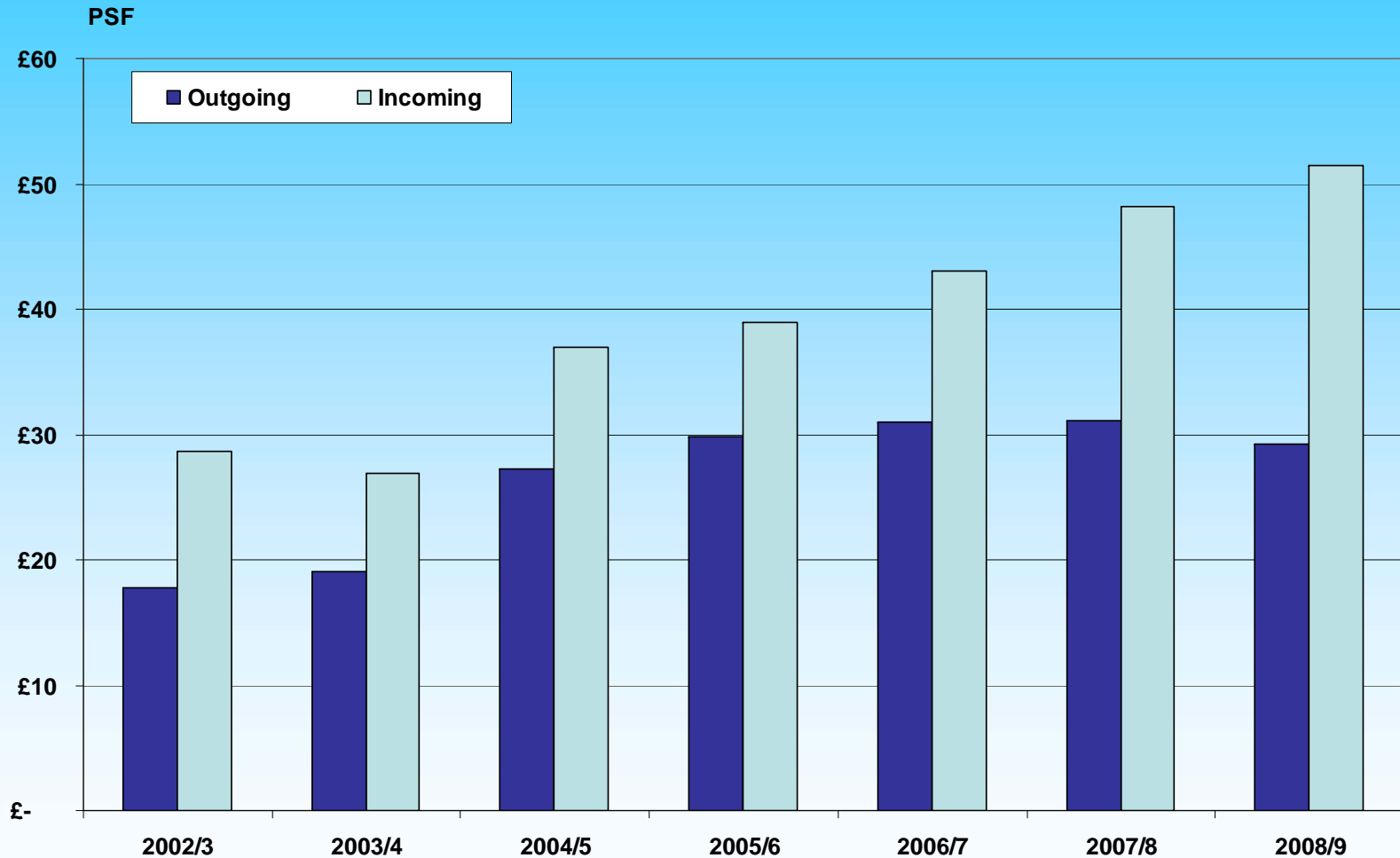
- Asset management tools
 - Sales information
 - Hot zones
 - Viability monitoring
- Retail Liaison Manager
- Refreshing the mix

Refreshing the mix



Factory outlet first lettings

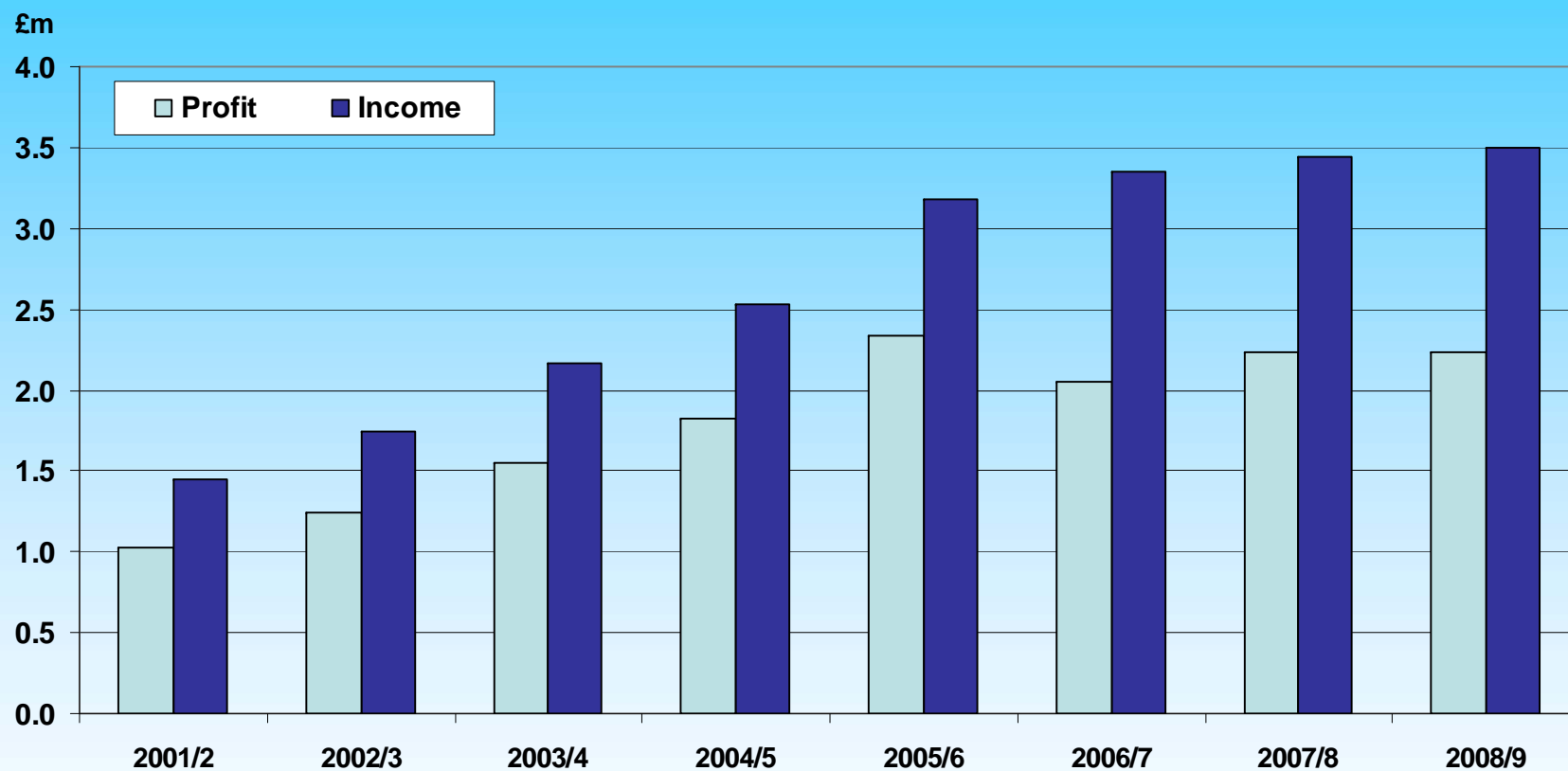
Adding value – impact of churn on base rent



Financial performance - rental income split



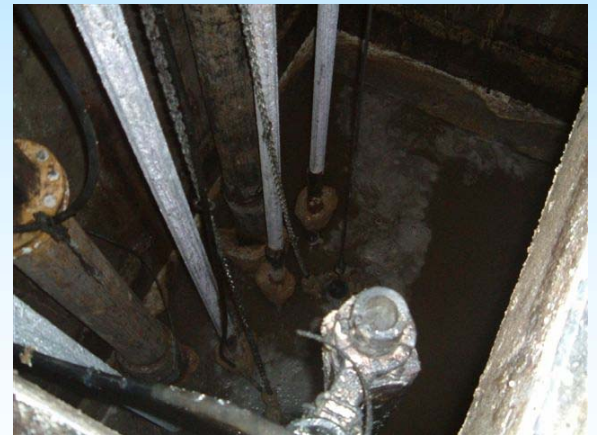
Car park performance



Operational management

- Overcoming challenges
 - Extensive common areas/features
 - Marine environment
 - Complex M&E
 - 24 hour economy
 - Residential restrictions
- Achieving high standards

Cleaning

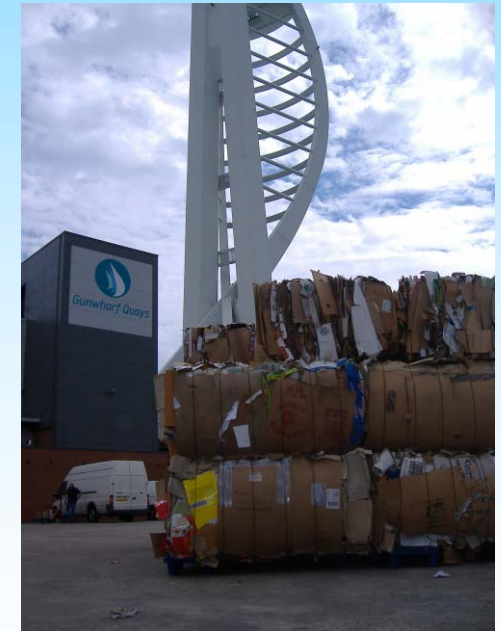


Security

- Community Safety Accreditation Scheme
- Shopwatch Special Constables
- Security Forums and workshops
- On-Site Police Station



Waste management and recycling



Continual investment

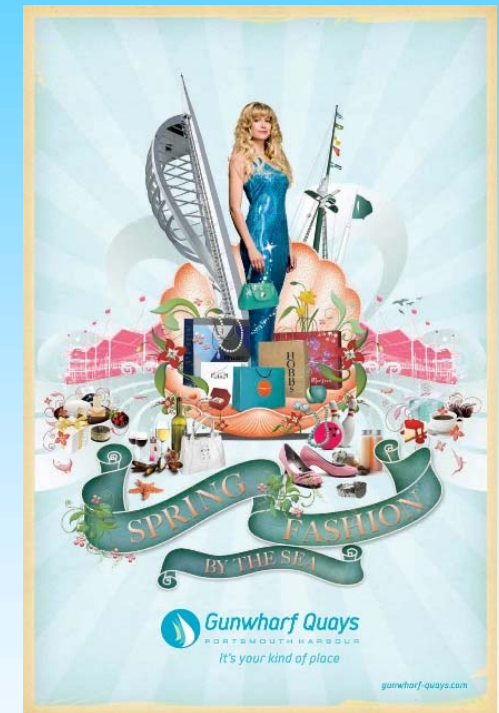
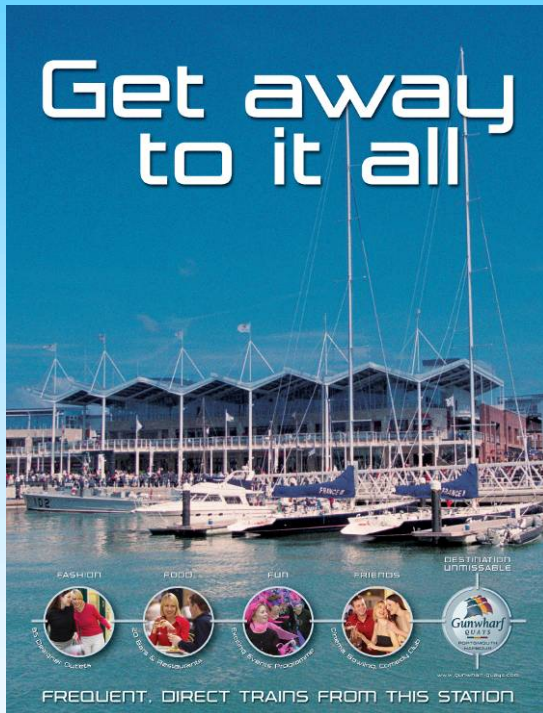
Washroom facilities



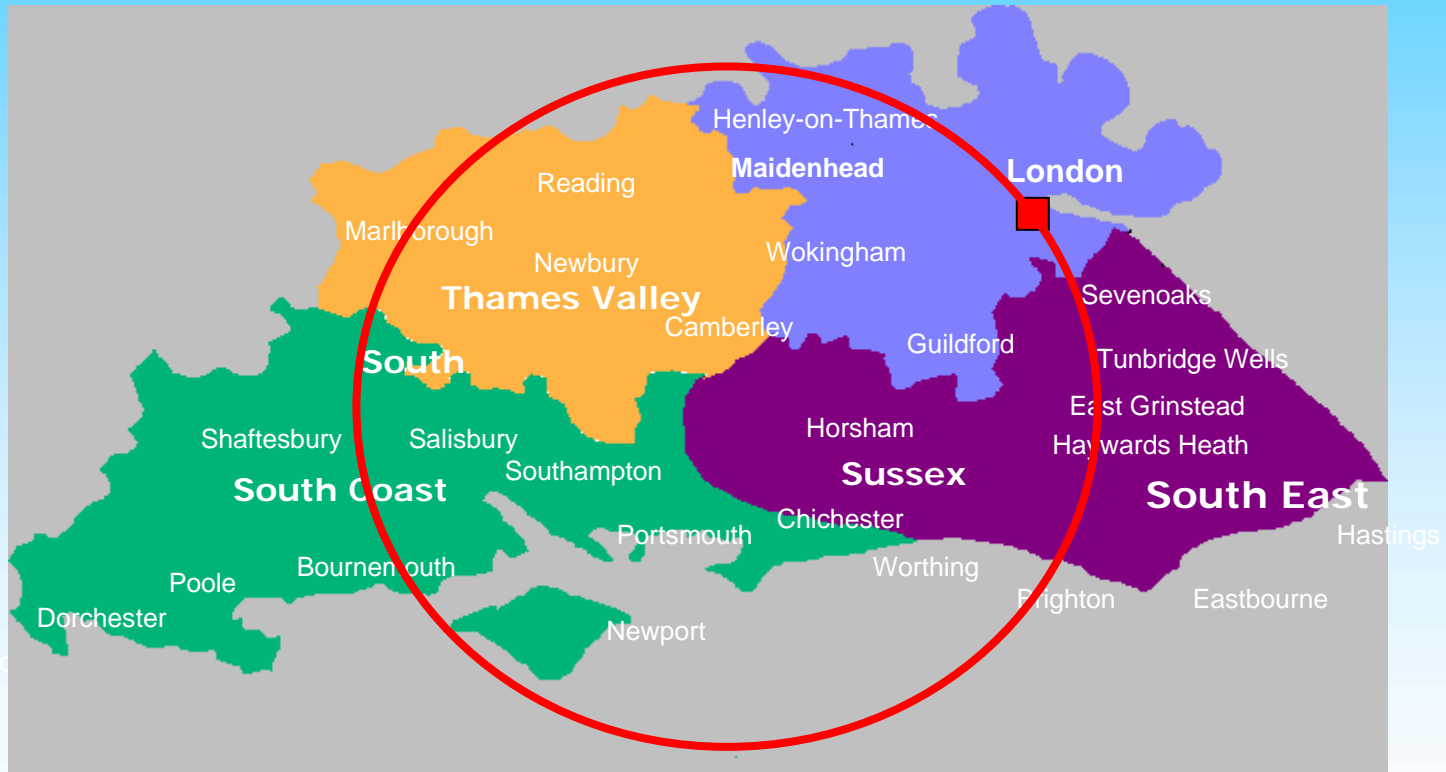
Car
Park
office



Building a destination brand



Gunwharf Quays catchment map



Who are Gunwharf Quays visitors?



- 63% female
- 68% ABC1 demographic profile
- 49% come by car
- 84% conversion to spend
- Average dwell time 126 minutes
- Average spend £47.65 on retail



Events programme



Major waterfront events



2002: Cutty Sark Tall Ships



2005: Global Challenge



2006: Volvo Ocean Race

The customer experience



